

Q4FY24 Result Update 27th May 2024

Saregama India Ltd

Strong performance led by music licensing growth and driven by advertisement revenues

Saregama India Ltd reported its Q4FY24 numbers, with revenue at INR 2,631 Mn (up by 29.2% YoY and 28.8% QoQ), below our estimates of INR 3,259 Mn. The company's strong performance is led by growth in music licensing on account of strong advertisement revenues driven by its investment in new music and the revenues generated through the artist management vertical. Gross margins expanded by 95 bps YoY to 64%, a decrease of 541 bps QoQ, in line with our estimate of 64.8%. EBITDA for the quarter was INR 700 Mn, marking a 42.4% YoY increase and a 6.8% QoQ rise, below our estimate of INR 880 Mn. The EBITDA margin increased by 247 bps YoY to 26.6%, a decrease of 549 bps QoQ, in line with our estimate of 27.0%. PAT for the quarter was INR 539 Mn, up by 23.6% YoY and 3% QoQ, below our estimate of INR 684 Mn. The PAT margin decreased by 92 bps YoY and 512 bps QoQ to 20.5% in Q4FY24, compared to 21.4% in Q3FY24. This quarter's music highlights include A.R. Rahman and Diljit Dosanjh's "Chamkila," Ajay Devgn's "Maidaan," Ram Charan and Kiara Advani's "Game Changer," Yami Gautam's "Article 370," and regional hits from Neelkamal, Pawan Singh, and Rakesh Barot.

Investment Rationale

Aggressive content acquisition strategy: Saregama plans to invest INR 10,000 Mn over the next three years to acquire new music content across languages. This aggressive content build-up should drive revenue growth in its core music licensing business as well as the emerging artist management vertical. The company aims to acquire 25-30% of all new music released in India. While new content expenses have risen steeply, in the next 18-24 months it is expected to stabilize, leading to faster bottom-line growth.

Diversification into video content and digital advertising: Through acquisitions like

Diversification into video content and digital advertising: Through acquisitions like Pocket Aces, Saregama has diversified into regional video content production and influencer marketing. This provides exposure to the rapidly growing digital advertising market in India as consumption shifts online. Saregama is expected to capture a significant share of this digital ad pie by leveraging the combined strengths of its music IP, digital content creation skills. The new song "Useless Bhavra" featured talents from both Saregama and Pocket Aces, showcasing a successful integration of music IP and influencer marketing. The video vertical is expected to grow at a 25% CAGR over the next 4-5 years.

Beneficiary of shift to paid subscription models: Saregama is bullish on the growth of paid audio OTT subscriptions in India over the next 18-24 months. The company's catalog music is projected to grow at a minimum of 12% per annum, potentially increasing to 16-18% as OTT platforms become fully subscription-based. As one of the largest music IP owners, the company stands to benefit significantly from this transition, which could add to its profitability. Paid subscription revenue for Saregama in India grew over 40% in FY24.

Outlook and Valuation

Saregama India Ltd. appears well-positioned for strong future growth driven by its aggressive content acquisition strategy and focus on monetizing its IP across audio and video platforms. With plans to double its music vertical revenue to around INR 10,000 Mn in the next 3-3.5 years, Saregama seems confident in capitalizing on the anticipated shift towards paid subscription models for audio OTT platforms in India. The company is targeting adjusted EBITDA margins of 32-33%. Saregama has guided for over 30% consolidated revenue growth in FY25 excluding Carvaan, and a doubling of PBT over the next 3-4 years. We expect Saregama's revenue, EBITDA, and PAT to grow at a CAGR of 30%, 33%, and 27%, respectively, over FY25-27E and arrive at a TP of INR 606 per share. Accordingly, we maintain a "BUY" rating on the stock.

Exhibit 1: Financial Performance

| Extract 211 mandail Citornates | | | | | | | | |
|--------------------------------|-----------|--------|-------|-----------|----------------------|-----------|---------|--|
| Year-end March (INR Mn) | Net Sales | EBITDA | PAT | EPS (INR) | EBITDA Margin (%) | EV/EBITDA | P/E (x) | |
| FY23 | 7,366 | 2,210 | 1,850 | 9.60 | 30.00% | 39.41 | 49.81 | |
| FY24 | 8,030 | 2,466 | 1,976 | 10.25 | 30.70% | 35.20 | 46.65 | |
| FY25E | 10,447 | 3,310 | 2,433 | 12.62 | 31.68% | 25.16 | 37.88 | |
| FY26E | 13,491 | 4,381 | 3,022 | 15.68 | 32.47% | 19.07 | 30.49 | |
| FY27E | 17,674 | 5,824 | 3,943 | 20.45 | 32.95% | 14.45 | 23.37 | |

Source: Arihant Research, Company Filings

| (| CMP: INR 478 | | | | | | | | |
|------------------|-----------------------|-----------|--|--|--|--|--|--|--|
| Rating: Buy | | | | | | | | | |
| Targe | Target Price: INR 606 | | | | | | | | |
| Stock Info | | | | | | | | | |
| BSE | | 532163 | | | | | | | |
| NSE | INE9 | 79A01025 | | | | | | | |
| Bloomberg | | SARE:IN | | | | | | | |
| Reuters | | SARE.NS | | | | | | | |
| Sector | Media & Ente | rtainment | | | | | | | |
| Face Value (| INR) | 1 | | | | | | | |
| Mkt Cap (INR | : Mn) | 92,163 | | | | | | | |
| 52 week H/L | (INR) | 489/295 | | | | | | | |
| Avg. Yearly V | olume (in ,000) | 524 | | | | | | | |
| Shareholdi | ng Pattern % | | | | | | | | |
| (As on March,202 | 24) | | | | | | | | |
| Promoters | | 59.09 | | | | | | | |
| Public & Othe | ers | 40.91 | | | | | | | |

 Stock Performance (%)
 1m
 3m
 12m

 Saregama
 11.04
 17.91
 60.54

 Nifty 50
 2.48
 3.35
 25.55

Saregama Vs Nifty 50 200 150 100 50 O Saregama Nifty 50 Nifty 50

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Exhibit 2: Q4FY24 - Quarterly Performance (Consolidated)

| | | Quarterly Resul | ts | | |
|---------------------------------------|--------|-----------------|--------|------------|-----------|
| Consolidated (INR Mn) | Q4FY24 | Q3FY24 | Q4FY23 | QoQ | YoY |
| Net sales | 2,631 | 2,043 | 2,037 | 28.78% | 29.16% |
| cogs | 947 | 625 | 752 | 51.55% | 25.83% |
| GP | 1,684 | 1,418 | 1,284 | 18.75% | 31.11% |
| GP Margin | 64.01% | 69.42% | 63.06% | -540.69bps | 95.35bps |
| Employees benefits expense | 278 | 238 | 208 | 16.96% | 33.93% |
| Advertisement and sales promotion | 267 | 171 | 176 | 56.18% | 51.22% |
| Royalty expense | 160 | 142 | 202 | 12.70% | -21.06% |
| Other expenses | 280 | 212 | 206 | 31.72% | 35.42% |
| EBITDA | 700 | 656 | 492 | 6.77% | 42.37% |
| EBITDA Margin | 26.62% | 32.11% | 24.15% | -548.76bps | 247.04bps |
| Depreciation and amortisation expense | 116 | 93 | 65 | 24.87% | 78.46% |
| EBIT | 584 | 563 | 427 | 3.78% | 36.88% |
| EBIT margin | 22.21% | 27.56% | 20.96% | -534.93bps | 125.22bps |
| Other Income | 180 | 150 | 173 | 20.19% | 4.05% |
| Finance Cost | 4 | 12 | 17 | -69.42% | -78.11% |
| PBT | 760 | 700 | 583 | 8.55% | 30.48% |
| Tax | 221 | 177 | 147 | 24.82% | 50.95% |
| Reported PAT | 539 | 523 | 436 | 3.04% | 23.60% |
| PAT Margin | 20.49% | 25.61% | 21.41% | -511.91bps | -92.27bps |
| EPS | 2.80 | 2.71 | 2.26 | 3.22% | 23.60% |

| | Q4FY24 | Q3FY24 | Q4FY23 | QoQ% | YoY% |
|-------------------------------|--------|--------|--------|---------|---------|
| RMC/Sales | 35.99% | 30.58% | 36.94% | 540.69 | -95.35 |
| Employee exp/Sales | 10.56% | 11.63% | 10.19% | -106.77 | 37.60 |
| Advertisement and sales/Sales | 10.13% | 8.36% | 8.66% | 177.80 | 147.84 |
| Royalty expenses/Sales | 6.07% | 6.94% | 9.93% | -86.61 | -386.21 |
| | | | | | |
| Other exp/Sales | 10.63% | 10.39% | 10.13% | 23.66 | 49.08 |

Source: Arihant Research, Company Filings

Saregama India Ltd- Q4FY24 Concall KTAs

Revenue breakdown

Music licensing and artist management contributed INR 5,440 Mn in FY24. Carvaan business generated INR 1,300 Mn, the video business INR 1,160 Mn, and events INR 130 Mn.

New and upcoming releases

- •Key releases this quarter included Diljit Dosanjh's "Chamkila," which boosted both new and old tracks, as well as music from films like Ajay Devgan's "Maidan," "Article 370," and Shankar and Ramcharan's "Game Changers." Saregama's first talent, Mahi, released a hit song "Sorry," and Pawan Singh's Bhojpuri song "Arrah Ballia Chhapra" trended for weeks.
- •Future releases are lined up, featuring major films from Dharma Productions, Jio Studios, and regional superstars, including projects like "Kalki 2898 AD."

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Saregama India Ltd- Q4FY24 Concall KTAs

Artist management

- •The company has begun reporting artist management separately for greater transparency.
- •The company monetizes artists through live events, weddings, and brand endorsements. They manage 123 artists under Pocket Aces and 9 under Saregama Talent, with investments in new content expected to enhance their popularity.
- •The company plans to balance acquiring both premium, established artists' content and investing in new artists, considering the different risk-reward profiles.

Video vertical

- •The surge in smartphone ownership and affordable data are major growth drivers for this vertical.
- •In Q4, four films were released. Two, in Malayalam and Punjabi, performed very well and generated profits.
- •"Malaikottai Vaaliban" a Malayalam film underperformed at the box office. The financial impact was mitigated by a policy of recovering at least 70% of film costs through satellite and digital licensing before theatrical release.
- •Three additional Punjabi films planned for Q4 were postponed due to the farmer agitation in Punjab, IPL, and political rallies. One of these, "Shinda Shinda No Papa," has since been released and is performing well in theaters. Another planned Q4 film will be released in June.
- •Q4 also saw the release of "Crushed" Season 4 on Amazon Mini TV. FilterCopy, the company's largest youth Instagram channel, achieved 1.2 bn views in FY24, indicating a growing advertising base.
- •The ROI from music associated with the company's films is higher than that from third-party films, due to the elimination of third-party margins.

Live events

- •The company re-evaluated its strategy and will implement a new approach in FY25.
- •Planned events include shows by Diljit Dosanjh and an exhibit of "Disco Dancer" in Australia. Shows featuring Pocket Aces talent, like Viraj, have seen success in Mumbai.

Carvaan

- •A new retail strategy for Carvaan has been rolled out, focusing on e-commerce and modern trade stores, exiting individual shops. This change led to flat revenue and break-even for Carvaan this year.
- In FY25, Carvaan revenues are expected to decline, but profitability is expected to reach mid-level single digits.

Youtube

YouTube revenue might face some pressure in Q1 due to IPL and political advertising but is expected to rebound from June, aligning with positive GDP growth.

Charge-off policy for new music

New music acquisition costs are charged off based on the release timing and marketing expenses. Marketing costs, which are about 20% of a song's cost, are charged off immediately, while the remaining 80% is amortized over the first year.

Performance of music based on release type

Music acquisition costs are significantly lower for films released directly to digital platforms compared to theatrical releases. Theatrical releases generally yield higher returns but come at a higher acquisition cost.

Other highlights

- •Investment in new music content reached close to INR 2,000 Mn this year, an 80% increase from FY23.
- •Music learning app will be refined over the next 2-3 months before a major push. The app also promotes new song releases.
- •The increase in intangible assets from INR 1,140 Mn to INR 5,130 Mn is mainly due to the acquisition of Pocket Aces, contributing over INR 3,000 Mn in goodwill. The remaining INR 1,000 Mn pertains to new music assets acquired during the FY24.
- •OTT revenue declined due to platforms shifting to a subscription model, eliminating previous minimum guarantees. However, this decline was offset by growth in revenue from YouTube, newer content, and the artist management vertical.
- •For FY25, the negative impact from audio OTT platforms turning paid has been largely accounted for in FY24 and will be fully integrated by Q1. From Q2 onwards, the company expects a return to previous growth rates in OTT.

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DCF Valuation

| Valuation Assumptions | |
|--|--------|
| g (World Economic Growth) | 3.00% |
| Rf | 7.11% |
| Rm | 13.20% |
| Beta (2 Yr) | 0.8 |
| CMP (INR) | 478 |
| Valuation Data | |
| Total Debt (long term borrowings) (2023) | 54 |
| Cash & Cash Equivalents (2023) | 5,421 |
| Number of Diluted Shares (2023) | 193 |
| Tax Rate (2024) | 27.00% |
| Interest Expense Rate (2024) | 10.50% |
| MV of Equity | 92,163 |
| Total Debt | 54 |
| Total Capital | 92,217 |

| WACC | |
|------|--------|
| We | 99.94% |
| Wd | 0.06% |
| Ke | 11.74% |
| Kd | 7.67% |
| WACC | 11.74% |

| | | | | FCFF & | Target Pri | ice | | | | | | |
|----------------------------|---------|--------------------------|---------|---------|------------|---------|---------|------------|---------|---------|----------------|----------|
| FCFF & Target Price | | Explicit Forecast Period | | | | | Linea | ar Decline | Phase | | Terminal Yr | |
| Year | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 |
| EBIT * (1-Tax Rate) | 2,073 | 2,718 | 3,577 | 4,579 | 5,698 | 6,886 | 8,077 | 9,185 | 10,116 | 10,781 | 11,105 | 11,438 |
| Dep | 470 | 657 | 924 | 1,109 | 1,409 | 1,717 | 1,989 | 2,274 | 2,506 | 2,665 | 2,749 | 2,831 |
| Purchase of Assets | 1,149 | 1,282 | 1,679 | 1,832 | 1,994 | 2,066 | 2,100 | 2,204 | 2,226 | 2,264 | 2,221 | 2,288 |
| Changes in Working Capital | -825 | -1,587 | -2,127 | -2,405 | -3,235 | -3,874 | -4,458 | -5,151 | -5,649 | -6,006 | -6,205 | -6,383 |
| FCFF | 2,219 | 3,680 | 4,948 | 6,262 | 8,348 | 10,411 | 12,424 | 14,405 | 16,046 | 17,188 | 17,837 | 18,364 |
| % Growth in Post Tax EBIT | | 31.13% | 31.58% | 28.01% | 24.43% | 20.86% | 17.29% | 13.72% | 10.14% | 6.57% | 3.00% | 3.00% |
| As % of Post Tax EBIT | | | | | | | | | | | | |
| Dep | 22.69% | 24.16% | 25.82% | 24.22% | 24.74% | 24.93% | 24.63% | 24.76% | 24.77% | 24.72% | 24.75% | 24.75% |
| Purchase of Assets | 55.43% | 47.15% | 46.94% | 40.00% | 35.00% | 30.00% | 26.00% | 24.00% | 22.00% | 21.00% | 20.00% | 20.00% |
| Changes in Working Capital | -39.78% | -58.37% | -59.45% | -52.53% | -56.78% | -56.26% | -55.19% | -56.08% | -55.84% | -55.70% | -55.87% | -55.81% |
| FCFF | 2,219 | 3,680 | 4,948 | 6,262 | 8,348 | 10,411 | 12,424 | 14,405 | 16,046 | 17,188 | 17,837 | 18,364 |
| Terminal Value | | | | | | | | | | | | 2,10,237 |
| Total Cash Flow | 2,219 | 3,680 | 4,948 | 6,262 | 8.348 | 10,411 | 12,424 | 14,405 | 16,046 | 17,188 | 17,837 | 2,28,601 |

| Enterprise Value (EV) | 1,11,494 |
|------------------------------|----------|
| Less: Debt | 54 |
| Add: Cash | 5,421 |
| Equity Value | 1,16,860 |
| Equity Value per share (INR) | 606 |
| % Returns | 26.8% |
| Rating | BUY |



| | Terminal Growth (%) | | | | | | | | | | |
|--------|---------------------|-------|-------|-------|-------|-------|-------|-------|--|--|--|
| 606.09 | 2.25% | 2.50% | 2.75% | 3.00% | 3.25% | 3.50% | 3.75% | 4.00% | | | |
| 10.99% | 629 | 643 | 658 | 674 | 691 | 709 | 728 | 749 | | | |
| 11.24% | 608 | 621 | 635 | 650 | 666 | 682 | 700 | 719 | | | |
| 11.49% | 588 | 601 | 614 | 627 | 642 | 657 | 674 | 691 | | | |
| 11.74% | 570 | 581 | 593 | 606 | 620 | 634 | 649 | 665 | | | |
| 11.99% | 552 | 563 | 574 | 586 | 599 | 612 | 626 | 641 | | | |
| 12.24% | 535 | 545 | 556 | 567 | 579 | 591 | 604 | 618 | | | |
| 12.49% | 519 | 529 | 539 | 549 | 560 | 572 | 584 | 597 | | | |
| 12.74% | 504 | 513 | 523 | 532 | 543 | 553 | 565 | 577 | | | |

Source: Arihant Research, Company Filings

Story in charts (INR in Mn)

Exhibit 3: Continuous and expanding revenue growth

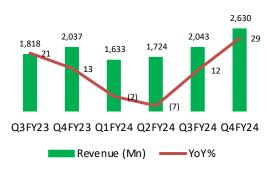


Exhibit 5: Consistent and steady growth in net profit

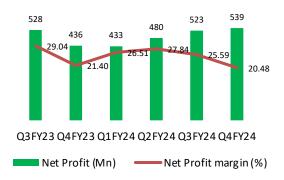


Exhibit 4: Strong margins driven by IP monetization

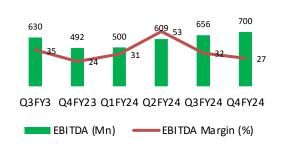
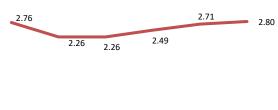


Exhibit 6: Healthy momentum of EPS



Q3FY23 Q4FY23 Q1FY24 Q2FY24 Q3FY24 Q4FY24 ——EPS

Exhibit 7: Music – Licensing + Artist Management Revenue Per Quarter (INR Mn)

1,988

1,004

1,142

1,142

1,142

1,175

1,274

1,175

1,274

1,378

1,491

1,569

1,690

1,378

1,491

1,569

Q1FY21 Q2FY21 Q3FY21 Q4FY21 Q1FY22 Q2FY22 Q3FY22 Q4FY22 Q1FY23 Q2FY23 Q3FY23 Q4FY23 Q1FY24 Q2FY24 Q3FY24 Q4FY24

Exhibit 8: Youtube Views (Bn) Per Quarter Exhibit 9: Youtube Subscribers (Mn) Per Quarter 114 107 103 97 91 90 85 84 85 80 66 53 O3FY23 Q4FY23 Q1FY24 Q2FY24 Q3FY24 Q4FY24 Q3FY23 Q4FY23 Q1FY24 Q2FY24 Q3FY24 Q4FY24 ■ Views (Bn) Subscribers (Mn)

Source: Company, Arihant Research

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Key Financials

| Incom | e statement | (INR Mn) | | | |
|---------------------------------------|-------------|----------|--------|--------|--------|
| Year End-March | FY23 | FY24 | FY25E | FY26E | FY27E |
| Gross Sales | 7,366 | 8,030 | 10,447 | 13,491 | 17,674 |
| Net Sales | 7,366 | 8,030 | 10,447 | 13,491 | 17,674 |
| YoY (%) | 26.86% | 9.01% | 30.11% | 29.13% | 31.00% |
| Adjusted COGS | 2,250 | 2,320 | 2,984 | 3,781 | 4,914 |
| YoY (%) | 57.25% | 3.11% | 28.60% | 26.71% | 29.97% |
| Personnel/ Employee benefit expenses | 750 | 932 | 1,202 | 1,540 | 2,000 |
| Advertisement and sales promotion | 775 | 760 | 959 | 1,224 | 1,586 |
| Royalty expense | 643 | 613 | 788 | 1,018 | 1,335 |
| Manufacturing & Other Expenses | 737 | 940 | 1,205 | 1,547 | 2,016 |
| Total Expenditure | 5,156 | 5,565 | 7,137 | 9,110 | 11,850 |
| YoY (%) | 18.09% | 11.58% | 34.26% | 32.34% | 32.94% |
| EBITDA | 2,210 | 2,466 | 3,310 | 4,381 | 5,824 |
| YoY (%) | 18.09% | 11.58% | 34.26% | 32.34% | 32.94% |
| EBITDA Margin (%) | 30.00% | 30.70% | 31.68% | 32.47% | 32.95% |
| Depreciation | 208 | 362 | 470 | 657 | 924 |
| % of Gross Block | 5.38% | 7.26% | 7.35% | 7.91% | 8.37% |
| EBIT | 2,002 | 2,104 | 2,840 | 3,724 | 4,900 |
| EBIT Margin (%) | 27.17% | 26.20% | 27.18% | 27.60% | 27.72% |
| Interest Expenses | 57 | 32 | 31 | 29 | 28 |
| Non-operating/ Other income | 536 | 637 | 524 | 446 | 490 |
| РВТ | 2,481 | 2,708 | 3,333 | 4,140 | 5,362 |
| Tax-Total | 630 | 732 | 900 | 1,118 | 1,419 |
| Profit After Tax | 1,850 | 1,976 | 2,433 | 3,022 | 3,943 |
| PAT Margin | 25.12% | 24.60% | 23.29% | 22.40% | 22.31% |
| Shares o/s/ paid up equity sh capital | 193 | 193 | 193 | 193 | 193 |
| Adj EPS | 10 | 10 | 13 | 16 | 20 |
| Dividend per share | 3 | 4 | 5 | 5 | 6 |
| Dividend payout (%) | 31.26% | 39.04% | 35.66% | 31.90% | 26.90% |
| Retained earnings | 1,272 | 1,204 | 1,565 | 2,058 | 2,882 |

| Bal | ance shee | t (INR Mn |) | | |
|---|-----------|-----------|--------|--------|--------|
| Year-end March | FY23 | FY24 | FY25E | FY26E | FY27E |
| Sources of Funds | | | | | |
| Equity Share Capital | 193 | 193 | 193 | 193 | 193 |
| Reserves & Surplus/ Other Equity | 13,262 | 14,533 | 16,966 | 19,988 | 23,931 |
| Networth | 13,455 | 14,726 | 17,159 | 20,181 | 24,124 |
| Unsecured Loans/ Borrowings/ Lease Liabilities | 15 | 38 | 40 | 40 | 41 |
| Other Liabilities | 1,947 | 1,797 | 1,836 | 1,835 | 1,847 |
| Total Liabilities | 3,586 | 5,612 | 6,012 | 6,465 | 7,132 |
| Total Funds Employed | 17,041 | 20,338 | 23,171 | 26,646 | 31,256 |
| Application of Funds | | | | | |
| Net Fixed Assets | 3,418 | 7,478 | 5,382 | 6,799 | 8,808 |
| Investments/ Notes/ Fair value measurement | 3,491 | 1,817 | 2,234 | 2,763 | 3,437 |
| Current assets | 12,520 | 12,221 | 17,086 | 19,073 | 21,597 |
| Inventory | 1,643 | 2,393 | 2,595 | 3,288 | 4,273 |
| Days | 219 | 317 | 317 | 317 | 317 |
| Debtors | 1,480 | 1,587 | 1,990 | 2,575 | 3,373 |
| Days | 63 | 70 | 70 | 70 | 70 |
| Other Current Assets | 1,928 | 1,642 | 2,041 | 2,562 | 3,310 |
| Cash and Cash equivalent | 5,083 | 5,421 | 8,930 | 8,659 | 8,055 |
| Current Liabilities/Provisions | 3,080 | 2,969 | 3,181 | 3,471 | 3,942 |
| Creditors / Trade Payables | 703 | 934 | 1,067 | 1,256 | 1,622 |
| Days | 54 | 62 | 56 | 54 | 54 |
| Liabilities | 922 | 738 | 771 | 805 | 840 |
| Net Current Assets | 9,441 | 9,252 | 13,904 | 15,602 | 17,655 |
| Total Asset | 17,041 | 20,338 | 23,171 | 26,646 | 31,256 |
| Total Capital Employed | 7,600 | 11,086 | 9,267 | 11,044 | 13,601 |

| Cash Flow Statement (INR Mn) | | | | | | | | | |
|---|--------|--------|--------|--------|--------|--|--|--|--|
| Year End-March | FY23 | FY24 | FY25E | FY26E | FY27E | | | | |
| Profit After tax | 2,481 | 2,708 | 3,333 | 4,140 | 5,362 | | | | |
| Adjustments: Add | | | | | | | | | |
| Depreciation and amortisation | 208 | 362 | 470 | 657 | 924 | | | | |
| Interest adjustment | -479 | -604 | -493 | -416 | -462 | | | | |
| Change in assets and liabilities | 2,158 | 2,504 | 3,278 | 4,227 | 5,465 | | | | |
| Inventories | -588 | -750 | -202 | -693 | -985 | | | | |
| Trade receivables | -402 | -108 | -403 | -585 | -798 | | | | |
| Trade payables | 57 | 231 | 133 | 189 | 365 | | | | |
| Other Liabilities and provisions | 545 | -184 | 63 | 66 | 70 | | | | |
| Other Assets | -207 | 218 | -239 | -291 | -349 | | | | |
| Taxes | -135 | 116 | -161 | -274 | -429 | | | | |
| Net cash from operating activities | 1,429 | 2,044 | 2,453 | 2,640 | 3,338 | | | | |
| Net Sale/(Purchase) of tangible and intangible assets, Capital work in progress | | | | | | | | | |
| P - 0 | -831 | -4,422 | 1,626 | -2,074 | -2,933 | | | | |
| Net Sale/(Purchase) of investments | 4,373 | 1,211 | -353 | -459 | -597 | | | | |
| Others | -255 | 1,100 | 460 | 375 | 413 | | | | |
| Net cash (used) in investing activities | 3,286 | -2,111 | 1,733 | -2,158 | -3,117 | | | | |
| Interest expense | -39 | 88 | -20 | -24 | -26 | | | | |
| Dividend paid | -578 | -771 | -868 | -964 | -1,060 | | | | |
| Other financing activities | -2,253 | -1,001 | 2 | 5 | 8 | | | | |
| Net cash (used) in financing activities | -2,870 | 406 | -677 | -754 | -825 | | | | |
| Closing Balance | 5,083 | 5,421 | 8,930 | 8,659 | 8,055 | | | | |
| FCF | 1,155 | 1,650 | 547 | 1,387 | 1,628 | | | | |
| Capex (% of sales) | 14.11% | 12.00% | 11.00% | 9.50% | 9.50% | | | | |

| Key Ratios | | | | | | | |
|------------|--|---|---|---|--|--|--|
| FY23 | FY24 | FY25E | FY26E | FY27E | | | |
| | | | | | | | |
| 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | | | |
| -0.38 | -0.36 | -0.52 | -0.43 | -0.33 | | | |
| 0.00 | 0.02 | 0.01 | 0.01 | 0.01 | | | |
| -2.30 | -2.18 | -2.69 | -1.97 | -1.38 | | | |
| | | | | | | | |
| 0.43 | 0.39 | 0.45 | 0.51 | 0.57 | | | |
| 1.27 | 1.38 | 1.35 | 1.32 | 1.30 | | | |
| 13.75% | 13.42% | 14.18% | 14.98% | 16.34% | | | |
| | | | | | | | |
| 9.60 | 10.25 | 12.62 | 15.68 | 20.45 | | | |
| 3.00 | 4.00 | 4.50 | 5.00 | 5.50 | | | |
| 69.78 | 76.37 | 88.99 | 104.67 | 125.12 | | | |
| 8.54 | 11.19 | 15.18 | 18.07 | 21.88 | | | |
| 38.20 | 41.65 | 54.19 | 69.97 | 91.67 | | | |
| | | | | | | | |
| 25.12% | 24.60% | 23.29% | 22.40% | 22.31% | | | |
| 69.45% | 71.10% | 71.44% | 71.97% | 72.19% | | | |
| 30.00% | 30.70% | 31.68% | 32.47% | 32.95% | | | |
| 27.17% | 26.20% | 27.18% | 27.60% | 27.72% | | | |
| 14.34% | 12.11% | 14.21% | 16.07% | 17.94% | | | |
| | | | | | | | |
| 218.71 | 317.37 | 317.39 | 317.39 | 317.39 | | | |
| 63.37 | 69.71 | 69.52 | 69.66 | 69.66 | | | |
| 53.85 | 62.03 | 56.15 | 54.48 | 54.48 | | | |
| | | | | | | | |
| 35.02 | 64.93 | 92.26 | 127.35 | 176.39 | | | |
| 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | | |
| | | | | | | | |
| 39.41 | 35.20 | 25.16 | 19.07 | 14.45 | | | |
| 49.81 | 46.65 | 37.88 | 30.49 | 23.37 | | | |
| 64.67 | 82.89 | 74.10 | 60.27 | 57.32 | | | |
| | 9.60 3.00 69.78 8.54 38.20 25.12% 69.45% 30.00% 27.17% 14.34% 218.71 63.37 53.85 35.02 0.0 | FY23 FY24 0.00 0.00 -0.38 -0.36 0.00 0.02 -2.30 -2.18 0.43 0.39 1.27 1.38 13.75% 13.42% 9.60 10.25 3.00 4.00 69.78 76.37 8.54 11.19 38.20 41.65 25.12% 24.60% 69.45% 71.10% 30.00% 30.70% 27.17% 26.20% 14.34% 12.11% 218.71 317.37 63.37 69.71 53.85 62.03 35.02 64.93 0.0 0.0 49.81 46.65 | FY23 FY24 FY25E 0.00 0.00 0.00 -0.38 -0.36 -0.52 0.00 0.02 0.01 -2.30 -2.18 -2.69 0.43 0.39 0.45 1.27 1.38 1.35 13.75% 13.42% 14.18% 9.60 10.25 12.62 3.00 4.00 4.50 69.78 76.37 88.99 8.54 11.19 15.18 38.20 41.65 54.19 25.12% 24.60% 23.29% 69.45% 71.10% 71.44% 30.00% 30.70% 31.68% 27.17% 26.20% 27.18% 14.34% 12.11% 14.21% 218.71 317.37 317.39 63.37 69.71 69.52 53.85 62.03 56.15 35.02 64.93 92.26 0.0 0.0 0.0 39. | FY23 FY24 FY25E FY26E 0.00 0.00 0.00 0.00 -0.38 -0.36 -0.52 -0.43 0.00 0.02 0.01 0.01 -2.30 -2.18 -2.69 -1.97 0.43 0.39 0.45 0.51 1.27 1.38 1.35 1.32 13.75% 13.42% 14.18% 14.98% 9.60 10.25 12.62 15.68 3.00 4.00 4.50 5.00 69.78 76.37 88.99 104.67 8.54 11.19 15.18 18.07 38.20 41.65 54.19 69.97 25.12% 24.60% 23.29% 22.40% 69.45% 71.10% 71.44% 71.97% 30.00% 30.70% 31.68% 32.47% 27.17% 26.20% 27.18% 27.60% 14.34% 12.11% 14.21% 16.07% 218.71 | | | |

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| Stock Rating Scale | Absolute Return |
|--------------------|-----------------|
| BUY | >20% |
| ACCUMULATE | 12% to 20% |
| HOLD | 5% to 12% |
| NEUTRAL | -5% to 5% |
| REDUCE | -5% to -12% |
| SELL | <-12% |

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