

Gold Rush

CMP: Rs 1183

Rating: ACCUMULATE

Target: Rs 1405

Stock Info	
BSE	MCX
Bloomberg	MCX:IN
Sector II	nvestment Companies
Face Value (Rs)	10
Equity Capital (Rs Cr)	51
Market Cap (Rs Cr)	6035
52w H/L (Rs)	1219 /644
Avg Yearly Vol (BSE+NSE	421710

Shareholding Pattern	%
(As on Sept, 2019)	
DII	37
FII	31
Others	31

Source: ACE Equity, Arihant Research

Stock Performance (%)	3m	6m	12m
MCX	36.0	36.5	65.2
BSE 500	9.1	3.0	15.7



Source: ACE Equity, Arihant Research

Padmaja Ambekar Padmaja.ambekar@arihantcapital.com Tel: 022 42254834 MCX Ltd. is India's first listed Electronic Commodity Exchange Company. It is a state-of-the-art commodity derivatives exchange that offers nationwide online trading, clearing and settlement operations of commodity's futures transactions as well as a platform for risk management services. It also provides commodity derivative contracts across varied segments including Bullion, Industrial Metals, Energy and Agricultural Commodities. MCX has dominant market share of ~93% in terms of the value of commodity futures contracts traded in H1FY20. We expect, the Company's revenue / earnings would grow at ~19% / 27% CAGR respectively over FY19-22E led by 1) Traction in Average Daily Volume Traded (ADVT) driven by volatility in commodity prices, 2) gradual and steady rise in participation (Retail & Institutional), and 3) expected launch of new indices.

- Dominant player with highest market share in commodity derivatives market: MCX has maintained its market share in the commodity segment despite increasing competition from other exchanges. The commodity derivatives market in India is still underpenetrated due to limited availability of a commodity, individual lack of resources to buy commodity, and government policies. However, now the Govt. has allowed retail & institutional participation. MCX is the leading player, with >90% market share in FY19 followed by National Commodity & Derivatives Exchange Ltd (NCDEX).
- Launching of new trading indices to keep the growth momentum: MCX has plans to launch index trading in three of its flagship indices iComdex Composite Index, iComdex Bullion index and iComdex base Metal Index. These 3 indices will be launched by end of FY20 which will lead to substantial increase in volumes at the exchange. Any addition of indices would directly add to revenue and earnings growth.
- Flawless balance sheet with solid track record of dividend payout: MCX is a debt free company with significant free cash flow. This will be able to take care of their organic / inorganic expansion along with working capital requirement in future. The company can easily raise debt to grow its business if required. Also, it has consistent dividend paying track record.

Outlook & Valuation: We believe MCX has the strong brand recall, robust distribution network; steady earnings visibility with 20% EPS CAGR (over FY19-FY22E), healthy operating margins, and strong cash flow, which would provide medium term earnings visibility. Further, we feel there is limited threat of competition in this segment. Currently it is trading at P/E multiple of 29.3x / 23.6x of FY21E / FY22E. We initiate coverage on MCX Ltd. with ACCUMULATE rating. We assign 28x P/E to FY22E and arrive at a target price of Rs 1405 potential upside of 19%.

Financial Performance

YE March				EPS	EBITDA		
(Rs. Mn)	Net Sales	EBITDA	PAT	(Rs.)	Margin (%)	ROE (%)	P/E (x)
FY18	2,436	719	1,084	21.2	27.7	8%	55.7
FY19	2,871	940	1,256	29.3	31.3	10%	40.4
FY20E	3,421	1,327	1,755	34.4	37.2	14%	34.4
FY21E	3,959	1,674	2,061	40.4	40.5	15%	29.3
FY22E	4,852	2,269	2,559	50.2	45.0	17%	23.6

Source: Arihant Capital Markets

Investment Rationale

■ Well established distribution network; a key to market the products and revenue visibility: MCX provides online services, widespread national reach is an added advantage. It has ~703 registered members and 56,074 Authorised Persons with its presence in around 1052 cities and towns across India and 20,54,425 terminals (including IBT, WT, CTCL) as on 30 September 2019. Based on these variables, MCX is well established to gain more and more market share.

MCX: A dominant player in Industry in Key Segments for H1 FY2020*

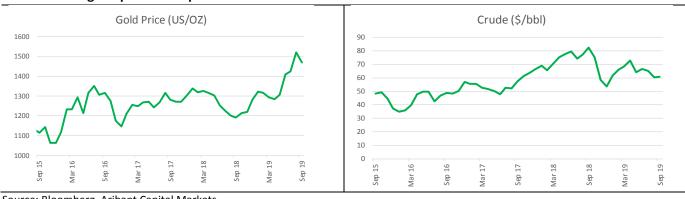
Commodity Segment	In Indian Commodity Futures space (%)	Proportion of MCX's turnover (%)
Precious Metals & Stones	98	33
Energy	100	43
Base Metals	100	23
Agri-Commodities	15	1

^{*} National Exchanges offering commodity futures only Source: Company presentation, Arihant Capital Markets

- Strategic alliances to increase scope: MCX has strategic alliances with leading international exchanges such as CME Group, London Metal Exchange (LME), Dalian Commodity Exchange (DCE) and Taiwan Futures Exchange (TAIFEX). The Exchange has also tied-up with various trade bodies, corporates, educational institutions and research centres across the country. These alliances enable the Exchange in improving trade practices, increasing awareness, and facilitating overall improvement of the commodity market.
- Superior technology infrastructure; a key catalyst for operating efficiency: MCX has superior technology which provides high availability for all critical components and guarantees continuous availability of trading facilities. The robust technology infrastructure of the exchange, along with its with rapid customisation and deployment capabilities enables it to operate efficiently. The current technology is due for renewal in 2022 and the company intends to acquire IP rights form the existing vendor. With the existing technology the company can launch multiple new products without any capital expenditure.
- Strong research and product development: MCX is developing new products through its effective research. The management intends to introduce more and more new products to de-risk from the volatility in top commodities like Gold, Crude Oil and Silver.
- Continued strong traction in trading volumes driven by structural changes and volatility in commodity prices: MCX has seen significant pick up in volumes led by 1) RBI's permission to bank's subsidiaries to offer commodity products to their clients 2) SEBI has made delivery compulsory across most commodities 3) Volatility in commodity market. This increased the participation from hedgers and traders, thereby driving the higher volumes.

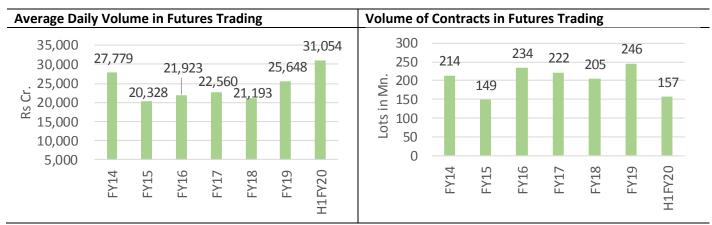
With the uncertain global macro conditions, we feel, the factors like volatility & fluctuation in commodity prices would sustain in the near term. MCX is a major beneficiary of both these factors as these are key drivers of higher ADTV. Bullion, Crude Oil & Silver are the top commodities which contribute ~75-80% of the total trading volumes of the Company. MCX's major revenue (more than 90%) comes from transaction charges. Any change in prices or volume would be an advantage for the company. Considering this, we expect good earning visibility in future.

Consistent surge in prices of top commodities



Source: Bloomberg, Arihant Capital Markets

■ Launching of new trading indices to keep the growth momentum: MCX has plans to launch index trading in three of its flagship indices iComdex Composit Index, iComdex Bullion index and iComdex base Metal Index. We believe these 3 indices will be launched in FY20 and will lead to substantial increase in volumes at the exchange. As per the management, this product can be potentially a big contributor for revenue growth as it is cash settle product and management expects aggressive participation of institutions in these indices. The exchange is already in talks with some of the big mutual funds regarding custodian fees etc.



- Cost effective measures to pay in long run:
 - Creation of indices or any fresh contract is more an in-house activity for MCX as it doesn't involve any substantial fixed cost. We believe, launching of any new product will lead to substantial boost in revenue without much increase in any cost thereby improving EBITDA margin by ~1,363bps over FY19-FY22E. Going forward, company's focus will remain in addition of new products and increasing volume.
- SEBI has taken significant measures to develop the commodity derivatives market in India. We believe, these measures like allowing bank subsidiaries to offer commodity derivatives to their clients, allowing Mutual Funds, alternative investment funds and portfolio management services to trade in commodity derivatives, allowing futures on commodity indices would help to improve the penetration level in India with strong volume upsurge going ahead. MCX is present in multiple products in Futures & Options. It is the largest service provider in commodity derivatives market with >90% market share. Currently, reputed institutions like Kotak Mahindra Bank, UTI MF, Axis MF, SBI MF, Reliance MF, ICICI Prudential Life Insurance, HDFC Bank Ltd. have stake in MCX. We expect the under penetration of commodity market in India would create a huge opportunity for MCX to grow manifold in terms of volume going ahead.

Indian Commodities market in terms of value of futures traded



- * National Exchanges offering commodity futures only Source: Company presentation, Arihant Capital Markets
- Transaction fees remains a major contributor (+90%) of total revenues: The Company's transaction fees comprise a significant portion (+90% in last eight years) of the total revenue. In FY19, the transaction revenue was ~2833 Mn. vs. ~2389 Mn. (+19% YoY) in FY18. Over last 5 years, MCX has seen growth of ~10.3% CAGR over FY15 to FY19. We project it to further grow at a CAGR of ~19.3% over FY19-FY22E led by expected traction in volume on account of 1) introduction of new indices, 2) volatility in commodity markets, and 3) higher participation from retail and institutions.

In FY19, MCX launched options trading with Crude Oil (100 Barrels), Zinc (5MT), Silver (30 kg) and Copper (1 MT) futures as underlying. In order to encourage

active participation in the market, the Exchange has waived transaction fees on all commodity options contracts till March 31, 2020. It is expected that the company will start charging transaction fees on options from April 2020 onwards which will directly add to the revenues. This will further boost the top line of the company. We have not considered this in our revenue estimates.

■ Merger between NSE-MCX: The National Stock Exchange (NSE) and Multi Commodity Exchange of India (MCX) were in talks to combine their operations and provide a one-stop shop for trading in all kinds of products post SEBI approval. The merger, if and when it happens, will help create a bigger exchange with ~60% market share spanning everything from equity derivatives to commodity futures. A merger with MCX will also allow shareholders of NSE, which include many private equity funds, to convert their illiquid stock into liquid stock and unlock value after having remained invested for more than 8 years. However, the SEBI was not in favour of a merger till last year because of pending investigation in the co-location matter involving the NSE. But in case if it happens, MCX would see a huge growth potential. We have not considered this in our revenue estimate.

Excellent performance in Q2FY20:

- MCX's consolidated revenue surged to about Rs. 1002mn in Q2FY20 (vs Rs.711 mn last year) due to a rise in trading volumes led by volatility in commodity markets.
- Operating revenues rose 37% / 26% YoY / QoQ respectively in the reporting quarter. This was mainly because of higher trading activity in key commodities such as bullion and crude oil. Further, its lower fixed costs and a significant rise in other income saw net profit more than double YoY.
- Bullion / Crude Oil /Silver contributed 21% / 39% / 13% respectively.
- MCX's EBITDA margin was ~47.2% with YoY expansion of ~1498bps aided by lower fixed costs and the benefits of operating leverage. EBITDA stood at about Rs.473mn in Q2FY20, compared with the Rs 229 in Q2FY19.
- Bullion contracts witnessed a record delivery of 5.2 MT (valued at Rs. 18bn) in August 2019 delivery contracts, surpassing previous record of 5.05 MT in Oct 2009.
- Turnover in Crude Oil futures contracts made a lifetime high of Rs. 266bn on September 17, 2019.
- Cotton contract successfully concluded current crop season (Oct 18 -Aug 19) with record delivery of 3.98 lakh bales, which surged 119% vs 1.82 lakh bales the previous Cotton season.

Q2FY20 Quarterly segmental performance

Year End (Rs. Mn)	Q2FY20	Q2FY19	YoY (%)	Q1FY20	QoQ (%)
Net Sales	1002	711	41	795	26
Software support charges and					
product license fees	177	145	22	158	12
(%) of net sales	17.7	20.4		19.9	
Computer technology and					
communication expenses	54	52		51	
(%) of net sales	5.4	7.2		6.4	
Staff cost	195	174	12	188	4
(%) of net sales	19.5	24.5		23.6	
Other Expenses	103	111	-7	120	-14
(%) of net sales	10.3	15.6		15.2	
EBITDA	526	281	88	328	60
EBITDA Margin	52.6	39.5	1310 bps	41.3	1127 bps
Depreciation	42	38	11	40	5
EBIT	484.0	242	100	288	68
Interest	0	0		1	
Other Income	444	222		314	
PBT	928	464		601	54
Less: Taxation	154	53		114	
Tax / PBT (%)	17	11		19	
Recurring PAT	774	411	88	487	59
Exceptional items	0	0		0	
Share of Profit / (loss) of associates	3	0		-1	
Reported PAT	771	411	88	488	58
NPM (%)	77.0	57.8	1923 bps	61.4	1558 bps

Source: Arihant Capital Markets

Segmental Break-up



^{*} National Exchanges offering commodity futures only

Source: Company

Peer Group Comparison:

Year End FY19 (Rs. Mn)	Multi Commodity Exchange Of India Ltd.	BSE Ltd.	Central Depository Services (India) Ltd.
Gross Sales	2984	5756	1523
PBIDT	1790	2580	1179
PAT	1365	2011	844
PBIDTM(%)	60	44.8	77.4
PATM(%)	45.8	34.9	55.4
ROCE(%)	9.3	8.1	21.0
RONW(%)	9.0	7.5	16.2
Debt to Equity	0.0	0.0	0.0
Market Capitalization	41144	31658	25347
Adjusted EPS	26.8	38.8	8.1
Price / Book Value(x)	2.8	1.2	4.7
Enterprise Value	40775	29263	25168
Dividend Yield	2.5	4.9	1.7

Source: ACE Equity

Company Profile

- Multi Commodity Exchange of India Ltd (MCX) is an independent commodity exchange based in India. It was established in 2003 and is based in Mumbai. The Company is a de-mutualized exchange and facilitates nationwide online trading, clearing and settlement operations of commodities futures transactions. The Company operates in a single segment business. MCX offers options trading in gold and futures trading in non-ferrous metals, bullion, energy, and a number of agricultural commodities (mentha oil, cardamom, crude palm oil, cotton, and others).
- Multi Commodity Exchange Clearing Corporation Limited (MCXCCL), a wholly-owned subsidiary of MCX, is the first clearing corporation in the commodity derivatives market. It provides collateral management and risk management services, along with clearing and settlement of trades executed on the Exchange. It has commenced its operations on September 03, 2018.

Key Milestones

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2002	Incorporated
2003	Commenced operations on November 10
2005	Licensing agreement with LME
2006	Product licensing agreement with NYMEX (CME Group)
2008	Became a member of the International Organisation of Securities Commissions (IOSCO)
2012	Became India's first listed exchange
2013	Change in Top Management and Board
2015	Sign MoU with CME Group
2017	 Launched first-ever Gold Options contract on futures in India Launch iCOMDEX series of commodity indices in partnership with Thomson Reuters.
2018	 Launched Options contract in Crude Oil, Silver, Copper & Zinc MCXCCL has commence operations from September 03, 2018 Became a member of the World Federation of Exchanges (WFE)
2019	Conversion of base metal futures contracts into compulsorily deliverable contracts

Management details

Board Of Directors						
Name	Designation	Experience				
Saurabh Chandra	Chairman	Former Secretary to the Ministry of Petroleum and Natural Gas, Gol, & in the Department of Industrial Policy and Promotion (DIPP). Has over 39 years of experience in various assignments, with State & Central Govt; in the Ministry of Finance, Ministry of Commerce and Industry, Ministry of Chemicals & Fertilizers, in the Govt. of India				
P. S. Reddy	MD and CEO	Former MD & CEO of Central Depository Services (India) Ltd (CDSL) Over 30 years of diverse experience in Indian Capital Market, especially in Stock Exchange, Clearing Corporation and its ecosystem businesses				
Manageme	nt Leadership					

Managemer	nt Leadership	
Ajay Puri	Company Secretary	Ex-President – Atherstone Capital,
		Over 38 years of experience in the field of Company Law, Legal,
		Secretarial & taxation functions with organisations such as Bharti
		Telecom, Weston Electronik, Crowne Plaza Toronto Centre
Chittaranjan	Head – Base Metals	Previously with E&Y, Hindalco & Mecklai Financial
Rege		Over 20 years of experience in financial and commodity risk
		management
Deepak	Head – Energy & Agri	Previously worked with MGL (A Joint venture of GAIL & British Gas)
Mehta		Over 18 years of experience in Physical and Financial Markets of Oil &
		Gas Sector
Praveen Dg	Head – Corporate Office	Previously worked with MCX-SX & ICFAI - (Research Wing)
	and Projects, Risk Officer	Over 18 years of experience in financial markets
Pareshnath	Chief Information Officer	Former Chief Technology Officer at Indian Energy Exchange (IEX)
Paul		Over 25 years of experience in the Information Technology Sector
Rishi	Head – Business	Former Chief- Financial Segment at NCDEX and CEO and COO of various
Nathany	Development &	broking companies
	Marketing	Over 21 years of experience across the Financial Services domain
Sanjay	Chief Regulatory officer	Former Vice President – MCX-SX
Golecha		Over 30 years of experience in the Financial Services domain and
		Compliance
Sanjay	Chief Financial Officer	Previously worked with Reliance Money, Reliance Capital Asset Mngt,
Wadhwa		HSBC, E&Y & Coco cola
		Over 21 years of professional experience
Shivanshu	Head - Bullion	Previously worked with Aditya Birla Group (Hindalco and Grasim)
Mehta		Previously worked with NCDEX
		Over 19 years of experience in physical and financial markets of
		precious and base metals
Dr. V.	Head Research	Former, Chief Business Officer - Nomura Research Institute
Shunmugam		Over 25 years of experience in the field of market research, policy
		advocacy and finance

Key risks:

- Sharp drop in top commodity prices (Bullion, crude oil & silver) could impact the company's top line adversely
- Decrease in ADTV could result in declining contract values
- Slow pickup in retail & institutional participation on account of various internal or external conditions
- Any changes in regulation or policy relaxation for new exchanges is a potential risk which might dent the financial performance of the company.
- Any change in macro-economic trends could be a risk to company's operations.

Financial Summary:

Revenue to grow at 19%CAGR over FY19-22E: Along with the new launches (expected 3 new indices), robust participation of Banks and Institutions, widespread distribution network, we expect revenue to grow at a CAGR of 19% for FY19-22E.

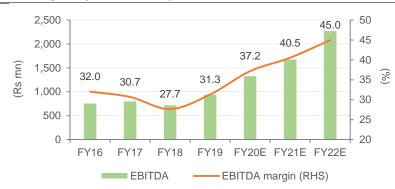
Revenue growth trend (Chart)



Source: Company, Arihant Capital Markets

EBITDA margins to expand by ~1,363bps: MCX's has maintained its average EBITDA / PAT margin above ~30%/50% respectively for last five years driven by lower fixed cost. The Company's main business is to provide nationwide online trading services, which requires superior technological infrastructure. MCX has state-of-the-art commodity derivatives exchange. With the existing technology, it can make multiple addition of products without any capital expenditure. In future, any addition of product will directly add to the topline and will lead to improve EBITDA margin further. We expect EBITDA margins to improve by ~1,363bps over FY19- 22E.

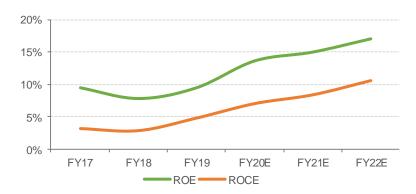
EBITDA margin expansion led by lower fixed cost



Source: Company, Arihant Capital Markets

Returns ratios to remain healthy: We believe, asset light model of MCX Ltd, steady earnings growth of ~27% CAGR over FY19-22E, expansion in EBITDA margins, zero D/E ratio, will lead MCX to sustain its ROE/ROCE at ~17%/ 10.6% respectively by FY22E.

ROE / ROCE to remain healthy



Source: Company, Arihant Capital Markets

Valuations: We believe MCX has the strong brand recall, robust distribution network; steady earnings visibility with 20% EPS CAGR (over FY19-FY22E), healthy operating margins, and strong cash flow, which would provide medium term earnings visibility. Further, we feel there is limited threat of competition in this segment. Currently it is trading at P/E multiple of 29.3x / 23.6x of FY21E / FY22E. We have ACCOUMULATE rating on the stock. We assign 28x P/E to FY22E and arrive at a target price of Rs 1405 potential upside of 19%.

Profit and Loss Account (Rs. Mn.)

Particulars	FY18	FY19	FY20E	FY21E	FY22E
Net sales	2,436	2,871	3,421	3,959	4,852
Growth yoy (%)	2.1	17.9	19.1	15.7	22.6
Operating other income	162.1	129.0	148.4	170.6	196.2
Total income	2,598	3,000	3,569	4,129	5,048
Employee cost	682	725	784	817	899
Software support charges and					
Product license Fees	494.4	613.4	703	782	921
Computer Technology and					
Communication expenses	229.1	205.5	220	229	252
Other expenses	474	517	535	628	707
Expenditure	1,880	2,061	2,243	2,455	2,779
EBITDA	719	940	1,327	1,674	2,269
EBITDA margin (R)	27.7	31.3	37.2	40.5	45.0
Depreciation	167	155	187	226	278
EBIT	552	785	1,140	1,448	1,991
Interest & finance charges	0.4	0.1	0	0	0
Other income	920	985.6	1,055	1,128	1,207
Exceptional inc/ (loss)	0	-238	0	0	0
Share of Profit of Associate	0	4	0	0	0
PBT	1,472	1,537	2,194	2,576	3,198
Tax	388	281	439	515	640
Effective rate (%)	26%	18%	20.0%	20.0%	20.0%
PAT	1,084	1,256	1,755	2,061	2,559
PAT margin (R)	60.4	53.5	64.1	65.1	65.9
Adjusted PAT	1,084	1,494	1,755	2,061	2,559
PAT margin (R)	41.7	41.9	49.2	49.9	50.7

Balance Sheet (Rs mn)

Particulars	FY18	FY19	FY20E	FY21E	FY22E
Sources of Funds					
Equity capital	510	510	510	510	510
Reserves	13,295	11,999	12,734	13,776	15,314
Net worth	13,805	12,509	13,244	14,286	15,824
Settlement Guarantee Fund	1,806	3,298	3,331	3,364	3,398
Loans	0	0	0	0	0
Capital Employed	15,611	15,807	16,575	17,650	19,222
Application of Funds					
Gross Fixed Assets	2,211	2,514	3,203	3,703	4,803
Less: Depreciation	649	934	1,217	1,346	1,625
Net block	1,562	1,580	1,987	2,357	3,179
Capital WIP	55	190	0	0	0
Net Fixed Assets	1,618	1,770	1,987	2,357	3,179
Non current Investments	7,498	6,801	6,801	6,801	6,801
Curr.Assets, L & adv.	10,547	12,175	14,059	16,226	18,762
Sundry Debtors	63	60	72	83	102
Cash & Bank Balances	597	5,346	6,203	7,424	8,634
Loans & advances	3	2	3	3	4
Other current financial assets	9,884	6,767	7,782	8,716	10,023
Current Liab. & Prov.	4,052	4,939	6,272	7,734	9,520
Current liabilities	4,027	4,907	6,234	7,690	9,466
Sundry Creditors	416	332	516	542	532
Other Liabilities	3,611	4,575	5,718	7,148	8,935
Provisions	25	32	38	44	54
Net Current Assets	6,495	7,236	7,788	8,492	9,242
Miscellaneous expenditures	0	0	0.00	0.00	0.00
Total Assets	15,611	15,807	16,575	17,650	19,222

Cash Flow (Rs. Mn)

Particulars	FY18	FY19	FY20E	FY21E	FY22E
OP/(loss) before tax	552	785.2	1,140	1,448	1,991
Other income	-920	-986	-1,055	-1,128	-1,207
Depreciation & amort.	-167	-155	-187	-226	-278
Direct taxes paid	-388	-281	-439	-515	-640
(Inc)/dec in wkg. capital	-732	4,008	306	517	460
Other items					
CF from op. activity	-1,655	3,372	-235	95	325
Extra-ordinary items	0.0	-233.7	0.0	0.0	0.0
CF after EO Items	-1,655	3,138	-235	95	325
(Inc)/dec in FA+CWIP	-522	-609	-1,094	-1,096	-2,200
(Pur)/sale of invest.	950	697	0	0	0
CF from inv. activity	428	88	-1,094	-1,096	-2,200
Inc./(dec) in networth	2,366	2,646	3,717	4,329	5,324
Inc/(dec) in debt	0	0	0	0	0
Interest paid	-0.4	-0.1	0	0	0
Dividends paid	-734	-1,193	-1,193	-1,193	-1,193
CF from fin. activity	1,631	1,452	2,524	3,136	4,131
Inc/(dec) in cash	404	4,337	857	1,221	1,210
Add: beginning balance	193	597	5,346	6,203	7,424
Closing balance	597	4,933	6,203	7,424	8,635

Ratios

	FY18	FY19	FY20E	FY21E	FY22E
Per Share (Rs)					
EPS	21.2	29.3	34.4	40.4	50.2
EPS growth (%)	-14%	38%	17%	17%	24%
Cash EPS	24.5	27.7	38.1	44.8	55.6
Book Value per share	270.7	245.3	259.7	280.1	310.3
DPS	17.0	20.0	20.0	20.0	20.0
Payout %	80.0	68.3	58.1	49.5	39.9
Valuation (x)					
P/E (diluted)	55.7	40.4	34.4	29.3	23.6
Cash P/E	0.0	0.0	0.0	0.0	0.0
EV/EBITDA	83.1	58.5	40.8	31.6	22.8
EV/sales	-3.3	-4.2	-3.8	-3.6	-3.2
Price to book value	4.4	4.8	4.6	4.2	3.8
Dividend yield (%)	1.4	1.7	1.7	1.7	1.7
Profitability ratios (%)					
ROE	7.9%	9.5%	13.6%	15.0%	17.0%
ROCE	3.0%	4.9%	7.1%	8.4%	10.6%
RoIC	5%	7%	13%	16%	22%
Turnover ratios					
Debtors (days)	9	8	8	8	8
Creditors (days)	62	42	55	50	40
Working capital (days)	-53	-35	-47	-42	-32
Asset turnover (x)	0.2	0.2	0.2	0.2	0.3
Leverage ratio					
Debt/equity (x)	0.0	0.0	0.0	0.0	0.0

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Stock Rating Scale Absolute Return BUY >20% ACCUMULATE 12% to 20% HOLD 5% to 12% NEUTRAL -5% to 5% REDUCE -5% to -12% SELL <-12%</td>

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