# Mgmt. Meet Update 8 December 2018

## **Oberoi Realty Ltd**

Strong cash flow visibility to drive growth

### CMP : Rs 476

#### **Rating: Not Rated**

CTOCK INFO

| STOCK INFO                 |         |            |
|----------------------------|---------|------------|
| INDEX                      |         |            |
| BSE                        |         | 533273     |
| NSE                        |         | OBEROIRLTY |
| Bloomberg                  |         | OBER IN    |
| Reuters                    |         | OEBO.BO    |
| Sector                     |         | Realty     |
| Face Value (Rs)            |         | 10         |
| <b>Equity Capital (Rsn</b> | nn)     | 3636       |
| Mkt Cap (Rs mn)            |         | 173147     |
| 52w H/L (Rs)               |         | 609 / 351  |
| Avg Weekly Vol (BS         | SE+NSE) | 69243000   |

| SHAREHOLDING PATTERN | %    |
|----------------------|------|
| (as on Sep, 2018)    |      |
| Promoters            | 67.7 |
| Public & Others      | 32.3 |

Source: ACE Equity, Arihant Research

| STOCK PERFORMANCE(%) | 3m   | 6m    | 12m  |
|----------------------|------|-------|------|
| Oberoi Realty        | 5.3  | -7.21 | 2.16 |
| SENSEX               | 7.73 | -0.86 | 3.6  |

Source: ACE Equity, Arihant Research



Source: ACE Equity, Arihant Research

We recently met with the Director - Finance of Oberoi Realty, Mr. Saumil Daru to understand the company's business model and its future growth strategies.

Oberoi Realty Ltd. (ORL) is India's leading real estate development company, focused on premium developments in the residential, office space, retail, hospitality and social infrastructure verticals. It is an established brand with good track record and management bandwidth to execute large projects.

#### **Investment Rationale**

#### ■ Key regulatory reforms driving significant momentum

Recent regulatory changes like RERA, GST and Demonetisation will help the operating environment more transparent thereby benefitting the organised players like OBL to gain market share which in turn will drive sales momentum.

#### Established brand with special focus on Mumbai market

ORL is a Mumbai-focused developer with an established brand name and ample know-how of the micro market, which allows it to identify attractive opportunities in the city. Factors such as rising income levels, a discerning customer base, and increasing young, upwardly mobile professionals in Mumbai are expected to ensure substantial demand for its projects.

#### ■ Proven and scalable business model with outsourced execution

OBL has been outsourcing most of its projects and delegating non-core activities (such as design and construction) to long-term service providers. Such a strategy helps to reduce execution risk, ensures business efficiency and helps keep a tab on costs/quality. The company's expertise in adhering to the regulatory norms has ensured timely approvals, and thus, project delivery. It also outsources some part of regulatory approvals and fully outsources construction contracts to reputed players like L&T and Samsung C&T.

#### Strong cash flow visibility from ongoing and planned projects

Currently OBL has total twenty projects under its belt, which is a mix of ongoing (13msf) and planned projects (15msf) with total 28msf of estimated area, providing revenue visibility for nearly 10-12 years. Over FY18-20E, we expect OBL to generate good sales volume which should lead to strong net cash flow over FY18-20E, which would be sufficient to fund future land acquisitions.

#### **Future Outlook**

We like ORL's business model, given the quality of its land bank coupled with its healthy balance sheet and management bandwidth to execute large projects. OBL's strong balance sheet (D/E of 0.28x as of FY18) gives the company ample room for leverage to buy new land parcels to fuel future growth. Also OBL's strong brand equity helps it to command premium pricing and enter into JD/JV contracts with other developers for mutually beneficial associations.

#### Valuation

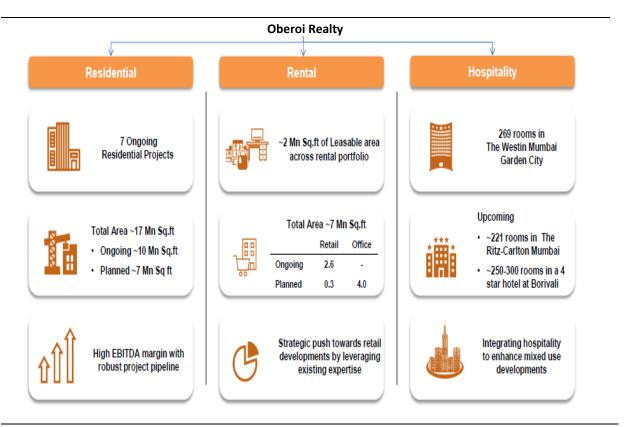
OBL did an EPS of Rs 13.5 in FY18 on consol basis, and for H1FY19 OBL already did an EPS of Rs 14.8, thus even on conservative basis, OBL can do an EPS of Rs 30 in full year of FY19E. At CMP of Rs 476, OBL is available at 15.9x its FY19E EPS of Rs 30, which is reasonable. We are positive on OBL from longer term perspective.

#### **Company Background**

Oberoi Realty Ltd. (ORL) is India's leading real estate development company, focused on premium developments in the residential, office space, retail, hospitality and social infrastructure verticals. It is an established brand with good track record and management bandwidth to execute large projects. The company is a Mumbai-focused player, with ample know-how of the micro market and the regulatory environment, which allows it to identify attractive opportunities in the city. Factors such as rising income levels, a discerning customer base, and increasing young, upwardly mobile professionals in Mumbai are expected to ensure substantial demand for ORL's projects in the days to come.

#### **Project Portfolio**

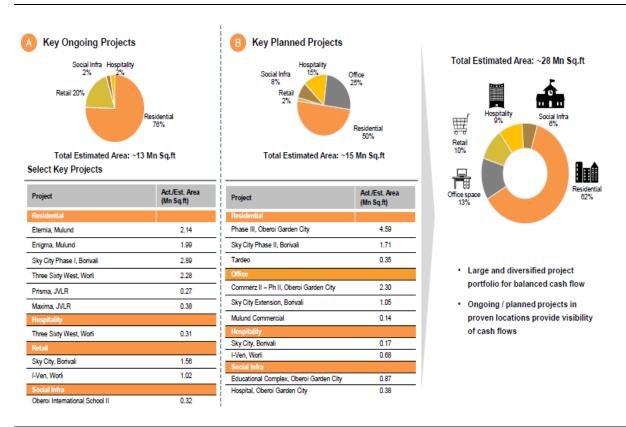
ORL has ~22msf of premium developable/unsold area in prime locations of Mumbai/Thane, which is suitable for large-format integrated development. It typically buys large land parcels of over 25 acres, which are developed in phases over 10-12 years. Integrated development consisting of residential, social infrastructure, malls, hotels and offices uplifts the image of the micro market, creating value for itself. ORL's superior product quality and timely delivery have enabled it to create a trusted brand. This helps its projects to command premium over prevailing rates in the vicinity, resulting in superior EBITDA margins of >50%. Also, it enjoys >20% bookings within a quarter of project launch.



Source: Company, Arihant Research

#### Robust pipeline of ongoing and planned projects across segments

Currently OBL has total twenty projects under its belt, which is a mix of ongoing (13msf) and planned projects (15msf) with total 28msf of estimated area, providing revenue visibility for nearly 10-12 years. Over FY18-20E, we expect OBL to generate good sales volume which should lead to strong net cash flow over FY18-20E, which would be sufficient to fund future land acquisitions.



Source: Company, Arihant Research

#### Key highlights of the meeting with Director - Finance

- Three projects under rental yield are Borivali, Worli mall and Commerz Phase III, -- with these three additional projects ORL expects its total rental yield to rise to Rs 12bn in 3-4 years (approx) from around Rs 3bn at present.
- The unsold inventory data that industry bodies report are mostly under-construction projects, while the unsold inventory data reported by OBL are basically ready to sell apartments, hence the slowdown in realty market due to huge unsold inventory data as depicted by Industry Data are not true reflection of OBL's business, as the company is mostly insulated from the current slowdown plaguing the realty sector. Developers who have ready to sell apartments are doing well just like OBL.
- Projects Average rate per sq ft is around 16-20k and for company it cost around 5000 per Sq Ft.
- It takes 4 years to complete a project and 1 year additional to sale.
- 25%-30% is the threshold level for the company to start revenue recognition.
- Both Mulund projects are doing well expected to get completed in time.
- Goregaon projects: Exquisite is almost complete and few units are left and Esquire has done pretty well in last two quarters and company expecting the momentum will remain same in this project and can defiantly close the project by March 20.
- Commerz 1 rental will remain in same range (135-140 per sqft), Commerz Phase III work has started
- Work has commenced on both Worli and Borivali malls
- 360 West project will start revenue recognition in sometime from now

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#### **Peer Comparison**

ORL's closest peer companies are Brigade Enterprises, Sunteck Realty, Prestige Estates and Sobha Developers. In the following table we have compared ORL with its peers Brigade Enterprises, Sunteck Realty, Prestige Estates and Sobha Developers on key parameters.

| Company<br>Name<br>(FY19E<br>estimates) | Sales<br>(Rs Mn) | EBITDA<br>(Rs Mn) | EBITDA<br>Margin (%) | PAT<br>(Rs Mn) | EPS<br>(Rs) | P/E<br>(x) | P/BV<br>(x) | ROE<br>(%) |
|---|------------------|-------------------|----------------------|----------------|-------------|------------|-------------|------------|
| Sunteck<br>Realty*                      | 9483             | 3698              | 39.0                 | 2234           | 15.9        | 21.9       | 1.9         | 8.5        |
| Brigade<br>Enterprises                  | 27029            | 7511              | 27.8                 | 2403           | 18.7        | 10.1       | 1.0         | 10.0       |
| Oberoi<br>Realty                        | 28900            | 14610             | 50.5                 | 11134          | 30.7        | 15.1       | 2.0         | 14.9       |
| Prestige<br>Estates                     | 54183            | 12307             | 22.7                 | 3664           | 9.9         | 19.8       | 1.5         | 7.9        |
| Sobha<br>Developers                     | 29214            | 5983              | 20.5                 | 2470           | 25.8        | 17.0       | 1.5         | 9.0        |

Source: Company, Bloomberg, Arihant Research

<sup>\*</sup> under Arihant active coverage

#### **Consolidated Financials**

Income Statement (Rs Mn)

| Year End - March                                    | FY 15   | FY 16  | FY 17  | FY 18  |
|---|---------|--------|--------|--------|
|   |         |        |        |        |
| Net Sales   | 9,227   | 14,161 | 11,137 | 12,654 |
| Operating expenses                                  |         |        |        |        |
| Operating Cost                                      | 21,038  | 9,694  | 8,597  | 9,503  |
| Change in inventory                                 | -17,890 | -3,399 | -4,310 | -4,825 |
| Excise duty   | 0       | 1      | 1      | 0      |
| Employee benefit expense                            | 526     | 571    | 642    | 672    |
| Other Expense                                       | 414     | 531    | 510    | 551    |
| Total Operating Costs                               | 4,089   | 7,399  | 5,440  | 5,902  |
| Operating Profit                                    | 5,138   | 6,763  | 5,698  | 6,753  |
| Other Income  | 175     | 428    | 476    | 266    |
| PBIDT   | 5,313   | 7,190  | 6,174  | 7,018  |
| Depreciation  | 403     | 490    | 495    | 491    |
| PBIT  | 4,910   | 6,700  | 5,679  | 6,528  |
| Interest  | 18      | 68     | 56     | 69     |
| Profit before tax and joint venture share of profit | 4,892   | 6,632  | 5,623  | 6,459  |
| Share of profit (J.V)                               |         | 16     | 31     | 36     |
| Profit before tax                                   | 4,892   | 6,648  | 5,654  | 6,495  |
| Total Tax   | 1,721   | 2,293  | 1,868  | 1,907  |
| Minority Interest (PL)                              |         |        |        | 0      |
| P/L of Assoc Co                                     |         |        |        | 0      |
| Net Profit  | 3,171   | 4,355  | 3,786  | 4,588  |

Source: Company, Arihant Research

| Year End March   | FY15                  | FY16                  | FY17           | FY18          |
|--|-----------------------|-----------------------|----------------|---------------|
| ASSETS   |                       |                       | :              |               |
| I) Non-current assets  | 10286                 | 10258                 | 10545          | 10890         |
| a) Property, plant and equipments                                      | 2627                  | 2440                  | 2275           | 2062          |
| b) Capital work in progress  | 423                   | 488                   | 1090           | 1124          |
| c) Investment properties   | 7055                  | 7304                  | 7154           | 7677          |
| d) Intangible assets   | 15                    | 26                    | 21             | 24            |
| e) Intangible assets under development                                 | 166                   | 0                     | 5              | 2<br>24107    |
| f) Financial assets  | 12073<br><i>12073</i> | 13766<br><i>13766</i> | 16077          |               |
| i) Investments<br>ii) Other financial assets                           | 0                     | 0                     | 16018<br>59    | 24066<br>41   |
| g) Deferred tax assets (net)   | 1022                  | 1029                  | 1258           | 1458          |
| h) Other non-current assets  | 1430                  | 1401                  | 1431           | 1462          |
| The other non-current assets   | 24811                 | 26455                 | 29310          | 37916         |
| II) Current assets   | 24011                 | 20433                 | 25510          | 3/310         |
| a) Inventories   | 29970                 | 33392                 | 37664          | 42467         |
| b) Financial assets  | 4020                  | 5676                  | 8103           | 4712          |
| i) Investments   | 0                     | 745                   | 2225           | 135           |
| ii) Trade receivables  | 753                   | 1122                  | 1058           | 1813          |
| iii) Cash and cash equivalents   | 1578                  | 2114                  | 933            | 811           |
| iv) Bank balances other than (iii) above                               | 1290                  | 1005                  | 2525           | 357           |
| v) Loans   | 399                   | 690                   | 1337           | 1573          |
| vi) Other financial assets   | 0                     | 0                     | 25             | 23            |
| c) Current tax assets (net)  | 374                   | 191                   | 231            | 186           |
| d) Other current assets  | 9733                  | 9124                  | 9546           | 16966         |
| ,  | 44097                 | 48383                 | 55545          | 64331         |
| TOTAL ASSETS (I+II)  | 68909                 | 74838                 | 84855          | 102247        |
| Equity     Equity share capital     Other equity                       | 3282<br>44125         | 3393<br>50018         | 3395<br>53864  | 3396<br>57528 |
| TOTAL EQUITY   | 47407                 | 53411                 | 57260          | 60924         |
|  |                       |                       |                |               |
| II) Liabilities  |                       |                       |                |               |
| i) Non-current liabilities   |                       |                       |                |               |
| a) Financial liabilities   | 6069                  | 3566                  | 8200           | 7778          |
| i) Borrowings  | 5986                  | 3494                  | 7494           | 6786          |
| ii) Trade payables   | 10                    | 38                    | 66             | 146           |
| iii) Other financial liabilities                                       | 73                    | 34                    | 640            | 845           |
| b) Provisions  | 0                     | 0                     | 17             | 17            |
| c) Deferred tax liabilities (net)                                      | 12                    | 14                    | 260            | 371           |
| d) Other non-current liabilities                                       | 722                   | 462                   | 76             | 145           |
|  | 6803                  | 4042                  | 8553           | 8310          |
| ii) Current liabilities  |                       |                       |                |               |
| a) Financial liabilities   | 2283                  | 1704                  | 3221           | 13622         |
| i) Borrowings  | 1071                  | 1071                  | 1193           | 2659          |
| ii) Trade payables   | 349                   | 425                   | 469            | 1308          |
| iii) Other financial liabilities                                       | 864                   | 209                   | 1559           | 9656          |
| b) Other current liabilities   | 12377                 | 15651                 | 15748          | 19349         |
| c) Provisions  | 38                    | 29                    | 20             | 4             |
| d) Current tax liabilities (net)                                       | 0                     | 0                     | 53             | 38            |
|  | 14698                 | 17385                 | 19042          | 33014         |
| TOTAL HADILITIES (:.::\  | 34504                 | 21426                 | 37505          | 44334         |
| TOTAL EQUITY AND LIABILITIES (I+II)                                    | 21501<br>68909        | 21426<br>74838        | 27595<br>84855 | 41324         |
| TOTAL EQUITY AND LIABILITIES (I+II)  Source: Company, Arihant Research | EUE 00                | /4036                 | 84855          | 102247        |

Source: Company, Arihant Research

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#### **Stock Rating Scale**

**Absolute Return** 

BUY >20%

ACCUMULATE 12% to 20%

HOLD 5% to 12%

NEUTRAL -5% to 5%

REDUCE <-5%

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